PRIVATE EQUITY SURVEY QUESTIONNAIRE

Instructions

Personal Information

When completing the survey please recall the decision-making process of any specific investment you have recently made.

Name	
1 (44411)	
Company Name	
Company Ivanic	•
Position in company	
1 osition in company	

Part A:

The decision criteria used by private equity managers in evaluating new investment projects has been divided into four categories. Please indicate the importance you assign to the four categories in your decision-making process by ranking them from 1 to 4.

Category	Rank
Management Quality	
Product/Service Considerations	
Financial Considerations	
Market/Environment considerations	

Part B:

This section makes use of a Likert scale where you have to rate the criteria that you use in your evaluation process in order of importance with 1 being not important at all through to 5 being very important.

The following criteria relate to management quality

When evaluating a new investment opportunity how important do you rate the following management quality characteristic?	1 Not Important	2	3	4	5 Very Important
The management team has excellent skills/experience					
The references of the management team are reputable					
The management team is honest and has integrity					
The management team has good knowledge of the sector					
The management team has many years of work experience					
The management team is highly qualified					
The management team has a good track record					
The management team has a great desire for success					
The management team is hardworking and flexible					
The management team has good risk management qualities					
The management team shows good leadership qualities					
The management team gives attention to detail					
The management team is capable of intense, sustained effort					
The management team is articulate about the investment					
The management team is realistic in its objectives					

Management quality characteristics not mentioned above	1 Not Important	2	3	4	5 Very Important
The following criteria relate to the product/service When evaluating a new investment opportunity how important do you	1 Not	2	3	4	5 Very
rate the following product/service characteristic?	Important			_	Important
The product/service is unique and/or patentable					
The investment has production capabilities in place					
The product or service has a good market acceptance					
The product/service has a competitive advantage over competing products					
The product/service make use of an emerging or innovative technology					
The investment has a developed product					
The life cycle stage of the product/service					
The product/service has proven to be a success					
Product/service characteristics not mentioned above	1 Not Important	2	3	4	5 Very Important
The following criteria relate to the financial considerations When evaluating a new investment opportunity how important do you rate the following financial characteristics?	1 Not Important	2	3	4	5 Very Important
When evaluating a new investment opportunity how important do you rate the following financial characteristics?			3	4	
When evaluating a new investment opportunity how important do	Not		3	4	Very
When evaluating a new investment opportunity how important do you rate the following financial characteristics? The investment has high profit margin projections	Not	2	3	4	Very
When evaluating a new investment opportunity how important do you rate the following financial characteristics? The investment has high profit margin projections The investment has high valuation projections	Not	2	3	4	Very
When evaluating a new investment opportunity how important do you rate the following financial characteristics? The investment has high profit margin projections The investment has high valuation projections There should be an early exit opportunity	Not		3	4	Very
When evaluating a new investment opportunity how important do you rate the following financial characteristics? The investment has high profit margin projections The investment has high valuation projections There should be an early exit opportunity The investment has merger/acquisition potential	Not		3	4	Very
When evaluating a new investment opportunity how important do you rate the following financial characteristics? The investment has high profit margin projections The investment has high valuation projections There should be an early exit opportunity The investment has merger/acquisition potential There will be a tax benefit in financing the investment	Not		3	4	Very
When evaluating a new investment opportunity how important do you rate the following financial characteristics? The investment has high profit margin projections The investment has high valuation projections There should be an early exit opportunity The investment has merger/acquisition potential There will be a tax benefit in financing the investment The investment will provide a high internal rate of return (IRR) The investment will provide a high absolute return - (It is a large	Not		3	4	Very

The management team has compatible personalities

There will be no follow up investment required					
The investment has a good portfolio fit with your company					
The investment will require low marketing and production costs					
The investment will require low monitoring and administration costs					
Financial characteristics not mentioned above	1 Not	2	3	4	5 Very
Thancial characteristics not inclusioned above	Important		3	T	Important
The following criteria relate to market/environment When evaluating a new investment opportunity how important do you rate the following market and environment characteristics?	1 Not Important	2	3	4	5 Very Important
The product/service has open access to the market					
There is a need or high demand for the product or service					
The size of the market (There is a big market for the product or service.)					
There is potential for market growth					
There is regulatory freedom in the market					
There are no high barriers to new entrants in this market					
The business has good resistance to economic cycles					
The business will create a new market					
The business operates in a non-competitive industry					
The business has a significant lead time over competitors					
The business has an established distribution channel					
The industry has a low level of competitive rivalry					
The type of industry that the business operates in					
Your own company's experience in the market that the business operates in					
Market and environment characteristics not mentioned above	1 Not Important	2	3	4	5 Very Important

The investment has a high level of liquidity

Other criteria

When evaluating a new investment opportunity how important do you rate the following characteristics?	1 Not Important	2	3	4	5 Very Important
The business has BEE status					
Your company is familiar with the management team					

Other characteristics not mentioned above	1 Not Important	2	3	4	5 Very Important

Part C:

The final section consists of four open-ended questions regarding changes in the private equity industry post the recent international financial crisis. Please answer in as thorough a manner as you see fit.

1.	With reference to any of the above categories or criteria, please describe any general changes that have taken place in the private equity industry over the last few years. In particular these should refer to changes pertaining to the recent financial crisis.
2.	With reference to any of the above categories or criteria, please describe any changes that have taken place in your firm over the last few years. In particular these should refer to changes pertaining to the recent financial crisis.
3.	In your personal view what are the major challenges facing the industry that have emerged from the financial crisis?
4.	Any other comments or views?

Survey Completed

Thank you for participating in our research. Upon completion of this study, an executive summary will be sent to you.

VC SURVEY QUESTIONNAIRE

Instructions

When completing the survey please recall the decision-making process of any specific investment you have recently made.

Personal Information	
Name	
Company Name	
Position in company	

Part A:

The decision criteria used by venture capitalists in evaluating new investment projects has been divided into four categories. Please indicate the importance you assign to the four categories in your decision-making process by ranking them from 1 to 4.

Category	Rank
Management Quality	
Product/Service Considerations	
Financial Considerations	
Market/Environment considerations	

Part B:

This section makes use of a Likert scale where you have to rate the criteria that you use in your evaluation process in order of importance with 1 being not important at all through to 5 being very important.

The following criteria relate to management quality

When evaluating a new investment opportunity how important do you rate the following management quality characteristic?	1 Not Important	2	3	4	5 Very Important
The entrepreneur has excellent management skills/experience					
The references of the entrepreneur are reputable					
The entrepreneur is honest and has integrity					
The entrepreneur has good knowledge of the sector					
The entrepreneur has many years of work experience					
The entrepreneur is highly qualified					
The entrepreneur has a good track record					
The entrepreneur has a great desire for success					
The entrepreneur is hardworking and flexible					
The entrepreneur has good risk management qualities					
The entrepreneur has good leadership ability					
The entrepreneur gives attention to detail					
The entrepreneur is capable of intense, sustained effort					
The entrepreneur is articulate about the venture					

Management quality characteristics not mentioned above	1 Not Important	2	3	4	5 Very Important
The following criteria relate to the product/service					
When evaluating a new investment opportunity how important do you rate the following product/service characteristic?	1 Not Important	2	3	4	5 Very Important
The product/service is unique and/or patentable					
The venture has production capabilities in place					
A good market acceptance for the product or service is expected					
The product/service has a competitive advantage over competing products					
The product/service make use of an emerging or innovative technology					
The venture has a developed product or working prototype					
Product/service is in an early stage of life cycle					
The product/service has proven to be a success					
Product/service characteristics not mentioned above	1 Not Important	2	3	4	5 Very Important
		Ħ			
The following criteria relate to the financial considerations	1				5
When evaluating a new investment opportunity how important do you rate the following financial characteristics?	1 Not Important	2	3	4	5 Very Important
When evaluating a new investment opportunity how important do you rate the following financial characteristics? The venture has high profit margin projections	Not	2	3	4	Very
When evaluating a new investment opportunity how important do you rate the following financial characteristics? The venture has high profit margin projections The venture has high valuation projections	Not	2	3	4	Very
When evaluating a new investment opportunity how important do you rate the following financial characteristics? The venture has high profit margin projections The venture has high valuation projections There should be an early exit opportunity	Not	2	3	4	Very
When evaluating a new investment opportunity how important do you rate the following financial characteristics? The venture has high profit margin projections The venture has high valuation projections There should be an early exit opportunity The venture has merger/acquisition potential	Not		3	4	Very
When evaluating a new investment opportunity how important do you rate the following financial characteristics? The venture has high profit margin projections The venture has high valuation projections There should be an early exit opportunity The venture has merger/acquisition potential There will be a tax benefit in financing the venture	Not		3	4	Very
When evaluating a new investment opportunity how important do you rate the following financial characteristics? The venture has high profit margin projections The venture has high valuation projections There should be an early exit opportunity The venture has merger/acquisition potential There will be a tax benefit in financing the venture The venture will provide a high internal rate of return (IRR)	Not		3	4	Very
When evaluating a new investment opportunity how important do you rate the following financial characteristics? The venture has high profit margin projections The venture has high valuation projections There should be an early exit opportunity The venture has merger/acquisition potential There will be a tax benefit in financing the venture	Not		3	4	Very

The managers must be realistic

The entrepreneur has a compatible personality

The venture has a high level of liquidity					
There will be no follow up investment required					
The venture has a good portfolio fit with your company					
The venture will require low marketing and production costs					
The venture will require low monitoring and administration costs					
	1				5
Financial characteristics not mentioned above	Not Important	2	3	4	Very Important
	Ш		Ш		
	Щ				
	Ш				Ш
	Ш				Ш
The following criteria relate to market/environment When evaluating a new investment opportunity how important do you rate the following market and environment characteristics?	1 Not Important	2	3	4	5 Very Important
The product/service has open access to the market					
There is a market need for the product or service					
The size of the market (There is a big market for the product or service)					
There is potential for market growth					
There is regulatory freedom in the market					
There are no high barriers to new entrants in this market					
The venture has good resistance to economic cycles					
The venture will create a new market					
The venture will operate in a non-competitive industry					
The venture will have a significant lead time over competitors					
The venture has an established distribution channel					
The industry has a low level of competitive rivalry					
The type of industry that the venture operate in					
Your own company's experience in the market that the venture operate in					
Market and environment characteristics not mentioned above	1 Not Important	2	3	4	5 Very Important
Market and environment characteristics not mentioned above	Not	2	3	4	Very
Market and environment characteristics not mentioned above	Not	2	3	4	Very
Market and environment characteristics not mentioned above	Not	2	3	4	Very
Market and environment characteristics not mentioned above	Not	2	3	4	Very
Market and environment characteristics not mentioned above	Not		3	4	Very

The venture has significant potential for earnings growth

Other criteria

When evaluating a new investment opportunity how important do you rate the following characteristics?	1 Not Important	2	3	4	5 Very Important
The venture has BEE status					
Your company is familiar with the entrepreneur					

Other characteristics not mentioned above	1 Not Important	2	3	4	5 Very Important

Part C:

The final section consists of four open-ended questions regarding changes in the venture capital industry post the recent international financial crisis. Please answer in as thorough a manner as you see fit.

1.	With reference to any of the above categories or criteria, please describe any general changes that have taken place in the venture capital industry over the last few years. In particular these should refer to changes pertaining to the recent financial crisis.
2.	With reference to any of the above categories or criteria, please describe any changes that have taken place in your firm over the last few years. In particular these should refer to changes pertaining to the recent financial crisis.
3.	In your personal view what are the major challenges facing the industry that have emerged from the financial crisis?
4.	Any other comments or views?

Survey Completed

Thank you for participating in our research. Upon completion of this study, an executive summary will be sent to you.